

# MASTER CLASS ON ESG AND SUSTAINABILITY



An IIM Mumbai Programme

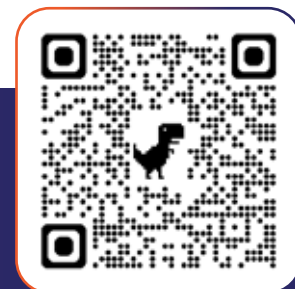
A three-day executive programme on ESG strategy, ESG frameworks, sustainable finance and assurance readiness

Marketed by Skilled Stone Pvt. Ltd.



19–21 August 2026  
IIM Mumbai Campus,  
Powai, Mumbai

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<https://forms.gle/xZW5moaioEXaod7J6>



## REGISTER FOR THE MASTER CLASS

Below is the link to the programme details on the IIM Mumbai website :

<https://iimmumbai.ac.in/storage/uploads/banner/Shape-the-Future-of-Public-Policy-with-IIM-Mumbai.png>

Scan to registrar

# About the Master Class

The Master Class on ESG and Sustainability is an intensive, classroom-based programme designed for senior and mid-level professionals who influence business strategy, governance, investment decisions, risk management and corporate disclosures.

## Across six focused learning modules and twelve sessions, the programme connects:

<b>ESG strategy and Board oversight</b>	<b>Sustainable finance and transition capital</b>	<b>Technology, ESG data and artificial intelligence</b>
<b>BRSR, Integrated Reporting and global frameworks</b>	<b>Materiality, ESG ratings and investor expectations</b>	<b>Environmental management, GHG accounting and transition planning</b>

## Programme at a glance



19–21 August 2026



30–40 senior professionals



IIM Mumbai Campus, Powai, Mumbai



6 modules across 12 sessions



Classroom : 10:00 am – 5:30 pm daily



Certification from IIM Mumbai

## About IIM Mumbai

Indian Institute of Management Mumbai – formerly the National Institute of Industrial Engineering (NITIE) – was established by the Government of India in 1963 with support from the United Nations Development Programme and the International Labour Organisation. In 2023, it joined the IIM family as the 21st Indian Institute of Management, an Institution of National Importance, and it is ranked 6th in the Management category by NIRF 2025.

Located in India's financial capital on a lakeside campus in Powai, the Institute maintains close ties with leading corporate houses, integrating classroom learning with practical industry insight. IIM Mumbai is recognised for rigorous, industry-oriented education. Its legacy in sustainability management dates to 2001, and the Institute today offers an MBA in Sustainability Management alongside executive and certificate programmes.

## About SSPL

Skilled Stone Private Limited (SSPL) is a professional services organisation that designs and delivers expert-led, high-impact training in regulatory compliance, financial reporting, corporate governance and sustainability. Its multidisciplinary team of Chartered Accountants, Company Secretaries and domain specialists helps organisations navigate complex compliance, reporting and governance frameworks with clarity, confidence and foresight.

Alongside corporate and executive training, SSPL works across project consultancy, social impact assessment and management consultancy. Anchored in practical insight, it has become a trusted partner for organisations strengthening their governance and compliance capabilities in an evolving regulatory landscape.

# Programme Objectives

- Frame ESG as a strategic, board-level priority – strengthening governance, leadership accountability and implementation across the business.
- Apply sustainable finance, climate finance and transition-capital principles to investment, risk and capital-allocation decisions.
- Use technology, data and AI to build credible, well-governed ESG data systems and controls.
- Navigate global ESG frameworks alongside India's BRSR and BRSR Core regime, integrated reporting and assurance readiness.
- Apply materiality, double materiality and ESG ratings to investor, lender and benchmarking expectations.
- Lead environmental management, GHG accounting and climate-transition action across operations and the value chain.

## What You Will Gain

- A board-ready perspective on embedding ESG into strategy, governance and decision-making.
- The ability to assess green bonds, sustainability-linked loans, blended and transition finance, and align capital with climate risk.
- A practical grasp of ESG data architecture, maker-checker controls and audit trails – and where AI and GenAI add value or risk.
- Confidence in decoding SEBI's BRSR, BRSR Core and value-chain disclosure requirements, and converting them into an integrated reporting narrative.
- Interpret materiality findings and understand the implications of ESG ratings.
- Broad understanding of GHG accounting across Scope 1, 2 and 3, and environmental risk management.
- Structure practical environmental and carbon-transition plans.
- Readiness to prepare environmental data for internal review, external assurance and global disclosure expectations.

## Who Should Attend

- Senior Management and Business Leaders.
- Chief Financial Officers (CFOs).
- Compliance Officers and Company Secretaries.
- Sustainability, ESG, Investor relations Professionals
- Risk and Governance professionals.
- Executives of listed entities and professionals involved in corporate governance, reporting and compliance.

## The Learning Journey

Day	Strategic theme	Modules
Day 1	ESG as Strategy, Governance and Capital Allocation	<ul style="list-style-type: none"><li>• I. Business Sustainability, Strategy, Governance and Implementation</li><li>• II. Sustainable Finance, Investor Expectations and Transition Capital</li></ul>
Day 2	Systems, Data, Regulation and Reporting Credibility	<ul style="list-style-type: none"><li>• III. Technology, Data and AI for ESG</li><li>• IV. ESG Frameworks, BRSR, Integrated Reporting and Assurance Readiness</li></ul>
Day 3	Materiality, Environmental Transition and Responsible Value Chains	<ul style="list-style-type: none"><li>• V. Materiality, ESG Ratings and Investor Relevance</li><li>• VI. Environmental Management, Climate Transition and Social/Value-Chain Responsibility</li></ul>

# Day 1 – ESG as Strategy, Governance and Capital Allocation

## Module I – Business Sustainability, Strategy, Governance and Implementation

### Session I – Understanding the Strategic Imperative of ESG (IIM)

- Understanding the evolution of ESG from a compliance requirement to a strategic business priority.
- Exploring how ESG integration supports long-term value creation and competitive advantage.
- Linking environmental, social and governance priorities with corporate strategy and decision-making.

### Session II – Board Oversight, Leadership Accountability and ESG Implementation (IIM)

- Strengthening Board oversight, ESG committees and fiduciary responsibilities in the Indian context.
- Defining the role of leadership in ESG risk management, regulatory compliance and accountability.
- Translating ESG commitments into implementation plans, performance monitoring and stakeholder communication.

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## Module II – Sustainable Finance, Investor Expectations and Transition Capital

### Session III – A to Z of Sustainable Finance (IIM)

- Understanding the evolving ESG investing landscape – from exclusionary screening and thematic funds to impact investing and transition finance.
- Exploring sustainable finance instruments, including green bonds, sustainability-linked loans, blended finance and transition-linked structures.

### Session IV – Climate Finance, Transition Risk and Capital Allocation (IIM)

- Understanding climate-financial disclosure expectations through TCFD, TNFD and emerging mandatory reporting requirements.
- Assessing the Finance leader's role in aligning sustainable finance with enterprise strategy, risk management and long-term value creation.

# Day 2 – Systems, Data, Regulation and Reporting Credibility

## Module III – Technology, Data and AI for ESG

### Session V – Sustainability in the Digital Age (IIM)

- ESG data as a foundation for decision-making and reporting.
- Applications of AI and GenAI in ESG data management and analysis.
- Using analytics to identify ESG risks, trends and performance gaps.
- Emerging opportunities for AI-enabled sustainability management and reporting.

### Session VI – Enterprise ESG Data Architecture and Control Environment (IIM)

- Strengthening ESG data governance through audit trails, maker-checker controls, source-level validation, automated workflows and clear ownership across functions.
- Evaluating ESG technology choices through a strategic build, buy or partner framework aligned with business needs, scalability, assurance readiness and regulatory complexity.
- Recognising the importance of human oversight in AI-enabled ESG reporting to avoid incorrect assumptions, weak proxy data, over-automation and greenwashing risks.

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## Module IV – ESG Frameworks, BRSR, Integrated Reporting and Assurance Readiness

### Session VII – ESG Frameworks (SSPL)

- Understanding the global evolution of ESG and sustainability reporting frameworks.
- Aligning global ESG frameworks with Indian reporting expectations, sectoral realities and the information needs of domestic and global investors.
- Interoperability between various frameworks.

### Session VIII – India ESG Regulation, BRSR Core, Integrated Reporting and Assurance Readiness (SSPL)

- Decoding India's ESG regulatory landscape with focus on SEBI's BRSR, BRSR Core, assurance/assessment requirements and value-chain disclosures.

- Understanding the Integrated Reporting Framework and linking financial performance with non-financial capital narratives for long-term value creation.
- Converting BRSR disclosures into an integrated narrative that links ESG performance with strategy, risk management and value creation.

## Day 3 – Materiality, Environmental Transition and Responsible Value Chains

### Module V – Materiality, ESG Ratings and Investor Relevance

#### Session IX – Materiality, Double Materiality, ESG Ratings and Investor Expectations (SSPL)

- Understanding double materiality through the CSRD lens – assessing both enterprise value impact and the organisation’s impact on society and the environment.
- Understanding ESG credit ratings and scores – relevance, methodology, limitations and implications for capital access, investor perception and peer benchmarking.
- Assessing how ESG disclosures influence investor confidence, lender expectations, external ratings and peer comparison.

### Module VI – Environmental Management, Climate Transition and Social/Value-Chain Responsibility

#### Session X – Environmental risk management (IIM)

- Understanding climate change, resource efficiency and environmental risk management from a business resilience perspective.
- Identifying environmental risks across physical assets, supply chains, products, communities and regulatory exposure.
- Understanding greenhouse gas accounting principles under the GHG Protocol, including Scope 1, Scope 2 and Scope 3 emissions.

#### Session XI – Environmental ESG Data Architecture and Assurance Readiness (SSPL)

- Designing an enterprise ESG data architecture covering data sources, owners, calculation logic, system flows and approval controls.
- Building data governance through maker-checker controls, evidence repositories, calculation files, version control and exception management.
- Preparing environmental data for internal review, external assurance, BRSR Core, investor scrutiny and global disclosure expectations.

#### Session XII – Energy, Water, Waste, Circular Economy and Nature Interface (IIM)

- Applying circular economy principles across product design, resource recovery, packaging, procurement and end-of-life management.
- Designing decarbonisation pathways.
- Understanding net zero strategy, interim targets, science-based target setting, residual emissions and the role of credible carbon removals.
- Developing carbon transition plans with clear baselines, abatement levers, investment requirements, governance oversight and performance tracking.



## Faculty

The programme is led by IIM Mumbai faculty and SSPL domain experts who bring together academic depth, hands-on assurance, and reporting experience.

## Programme Snapshot

Dates	19–21 August 2026
Duration	3 days • 18 learning hours
Timings	10:00 am – 5:30 pm daily
Venue	IIM Mumbai Campus, Vihar Lake Road, Powai, Mumbai 400087
Programme fee	₹1,00,000 + GST per participant
Course material	₹4,200 + 18% GST per participant (registration kit, books and case studies)
Accommodation	On the IIM Mumbai campus, per participant per day - Single occupancy ₹3,000 + 5% GST Double occupancy ₹1,750 + 5% GST • Hospitality ₹1,500 + 5% GST
Eligibility	Open to senior and mid-level professionals across the roles listed above
Certification	Certificate from IIM Mumbai

## Reserve Your Place

Register online:  
Bank Details:

<https://forms.gle/xZW5moaioEXaod7J6>  
Skilled Stone Pvt. Ltd.  
Axis Bank: A/c 922020029543956  
Branch: Sector 121, Noida 201301  
IFSC: UTIB0004914

PROGRAMME ENQUIRIES:

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